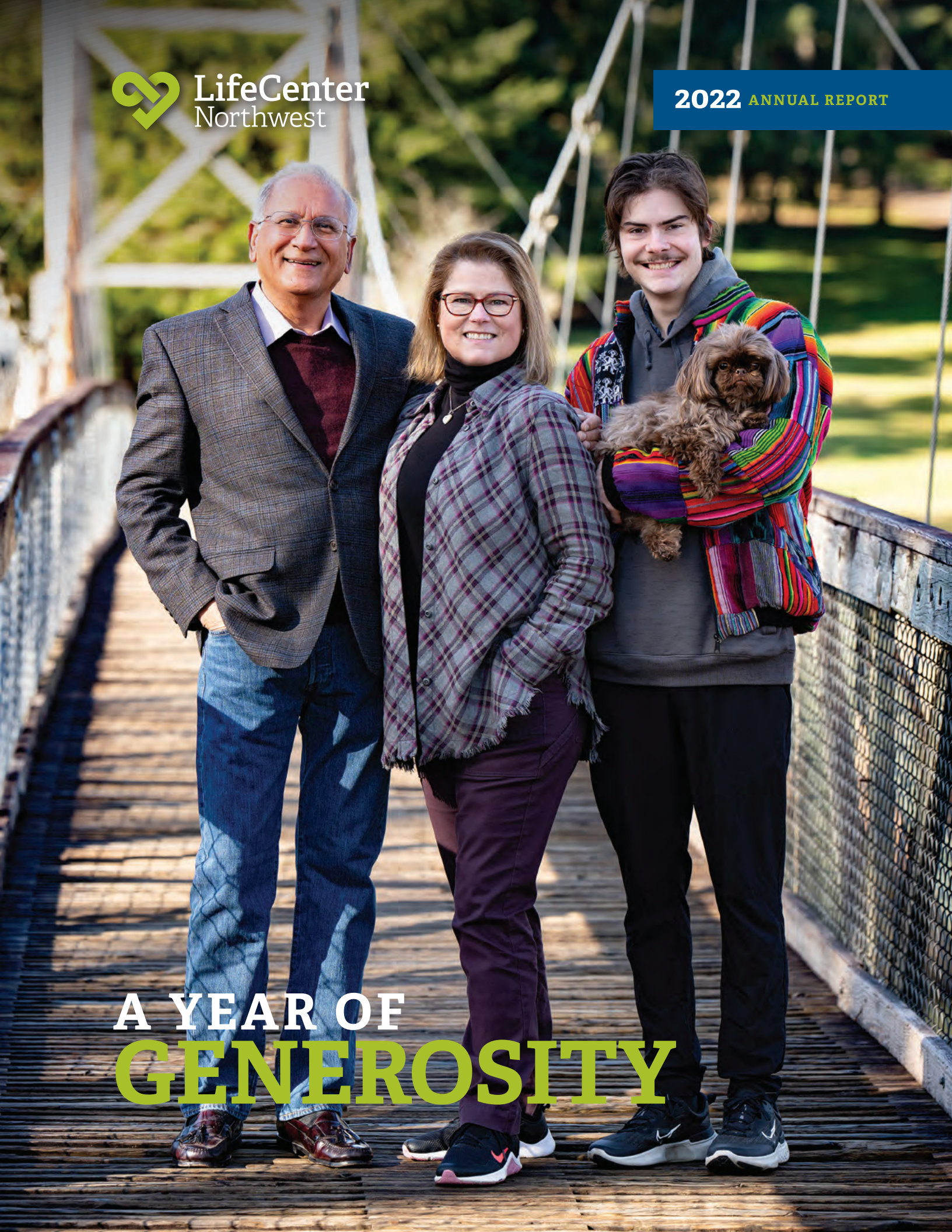




LifeCenter
Northwest

2022 ANNUAL REPORT

A YEAR OF GENEROSITY





Santokh Gill

**PRESIDENT & CHIEF EXECUTIVE OFFICER
OF LIFECENTER NORTHWEST**

MESSAGE FROM OUR PRESIDENT & CEO

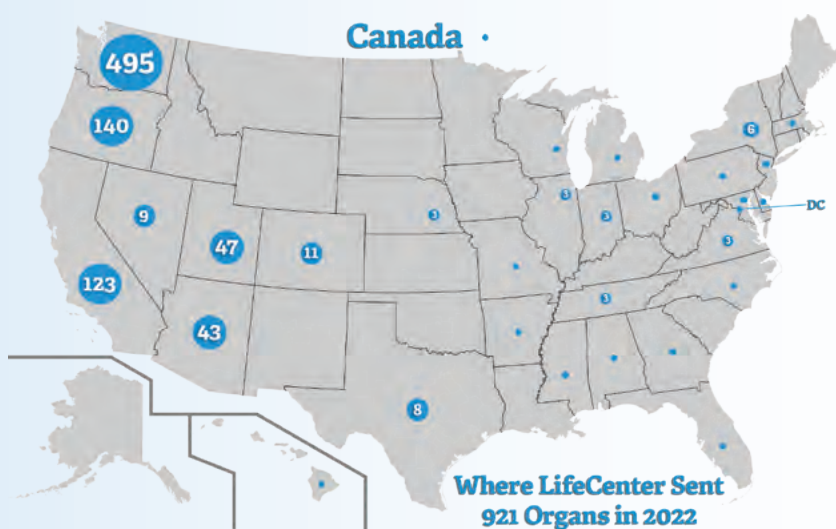
I have learned a great deal since joining the LifeCenter Northwest team a year ago, in March of 2022. Every new day has only deepened my appreciation for the profound dedication to the life-saving work of organ donation and transplantation that is demonstrated by our board, staff, donor hospitals and transplant center partners.

My respect for the scale and the urgency of our work has grown this past year. During our 2022 Donation Celebrations in Washington, Montana and Alaska—gatherings in-person for the first time since 2019—I got to learn more about the transformative power of organ, eye and tissue donation by spending time with people on both sides of the donation process.

Having those deeply personal conversations helped me maintain my focus and motivation on what's most important: gratitude for our donors and their families, as well as ending the wait for everyone on the transplant waiting list.

Currently, there are more than 100,000 people on the waiting list nationwide and more than 1,600 people are wait-listed for transplant at the five transplant centers in our region. These people are our loved ones and our neighbors, and we owe it to them to pursue every single donation opportunity and place every single organ.

As you will read in this Annual Report, we made remarkable strides towards achieving our mission in 2022, and I am determined to keep pushing forward in 2023. I am happy to be on this journey with all of you—and thank you for supporting the life-saving work of donation!



Mission

**Working together to
save lives through organ
and tissue donation**

Vision

**A future where no one dies on
the organ transplant waiting
list, high-quality tissue grafts
are available to all in need,
every donor and donor family
is honored, and all employees
are inspired and empowered to
realize their highest potential in
service of our mission.**

Values

**Our values guide our behaviors,
practices, and interactions with
each other and our stakeholders:**

Collaboration

Integrity

Courage

Service

LifeCenter Northwest is one of 56 federally designated and nonprofit organ procurement organizations in the United States. We work together with families, medical professionals, and communities in Alaska, Montana, North Idaho and Washington to save and heal lives through organ and tissue donation.

ON THE COVER:

Donor mom Corrie Schumacher walks with her eldest son's heart recipient, Jeff Siddiqui. Ben, her younger son, joins them, wearing his brother's famed party jacket.

**SERVING ALASKA, MONTANA, NORTH
IDAHO AND WASHINGTON**

Lifesaving Trends in Donation

Innovative Simulation Labs Help Boost Lung Donation



The lungs of brain-dead donors or lungs that have been injured can be difficult for clinical staff to manage and optimize.

Faced with this reality, our employees took a proactive approach to boost lung donation by practicing lung management using high-fidelity manikins in medical partner labs at Billings Clinic, Providence Sacred Heart Medical Center and Harborview Medical Center.

The manikins breathe, have pulses and blood pressure, make lung and heart sounds and allow for measurement of fluid volume and the saturation of oxygen.

Through simulation labs, our staff practiced vital procedures such as bag-mask ventilation, intubation, defibrillation and chest tube placement, and had a safe and regulated way to practice and improve upon brain-dead donor lung management and advanced ventilator management skills.

A Son's Gift of Generosity Brings Two Families Together

Sam Schumacher saved four people through organ donation at the age of 22. Today, his heart beats within Jeff Siddiqui and this gift is the bridge between their two families.

Months after Sam's passing, Corrie Schumacher heard Jeff on a local radio show sharing the gratitude he has for his heart donor. His words inspired Corrie to write a letter to each person her son's donations had saved—not yet knowing that Jeff was the recipient of Sam's heart.

Corrie and Jeff connected shortly after that first letter. But it was at our Donation Celebration event in July of 2022 when Sam's big heart first brought their families together to meet in-person, just as he did with so many others in life.

"He cared so much about other people, so it's perfect that his legacy is the most amazing random act of kindness. It's exactly who he was," said Corrie.



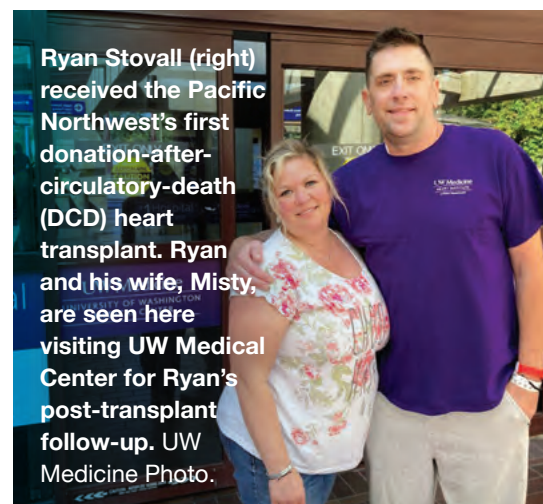
Patient Receives Region's First DCD Heart Transplant

On Aug. 11 of 2022, LifeCenter Northwest and UW Medicine's heart transplant team together facilitated the Pacific Northwest's first donation-after-circulatory-death (DCD) heart transplant.

The heart recipient, Ryan Stovall, 48, a resident of Beaver Creek, Oregon, has recovered from his transplant surgery and is doing well.

For decades, only donor hearts from patients who experienced brain death have been transplanted; hearts from patients who experienced circulatory death were deemed less predictable in terms of their long-term viability. The game-changer was technology that keeps blood and nutrients pulsing through donor hearts after recovery and during transit.

"The recovery of this DCD heart is incredibly impactful as it is taking us to the future state of donation," said Stacy McKean, director of organ procurement at LifeCenter Northwest. "Our team is excited to know that this is just the start of being able to save more lives."



Donation Celebrations in Person in 2022

We were delighted to join together again in person for Donation Celebrations in Anchorage, Bellevue, Billings, Missoula and Spokane this year after a pause during COVID-19. We truly loved seeing our inspiring donor families and recipients! These events provide an opportunity for sharing and healing, and serve as a poignant example to LifeCenter Northwest staff and board members about the importance of what we do. Thank you to all who made these gatherings so special.



CONNECTING TO COMMUNITIES

Sharing the Power of Donation with Multicultural Audiences

The need for organ donation and transplantation is higher among racial and ethnic minorities, who make up 60% of the more than 100,000 people on the waiting list. Studies show that organ recipients are best matched with donors of similar genetic makeup.

That's why LifeCenter Northwest works to raise awareness in underrepresented communities in our vast service area, including Alaska Natives, Native American tribal members and people who speak Spanish.

Throughout 2022, we shared messages about the life-saving power of donation in print and online ads in urban and rural newspapers in Alaska, in English and Spanish-language newspapers in Eastern Washington, in Spanish-language radio ads and on social media.



SE' EL MILAGRO DE ALGUIEN

Julie Shepherd era generoso en la vida y en la muerte.

Quando murió, Julie salvó a 6 personas a través de la donación de órganos.

Regístrate para ser donante de órganos.

lcnw.org

Julie Shepherd

LifeCenter Northwest



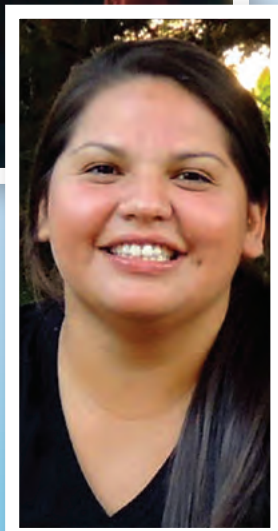
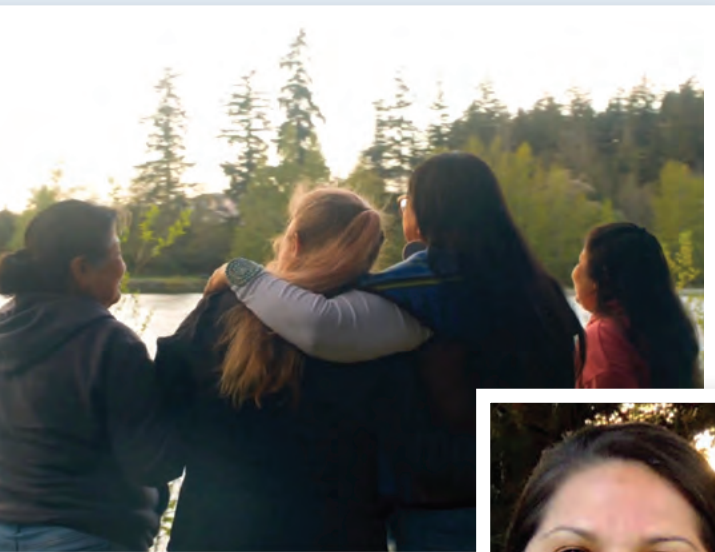
Alaskans Save Lives

"Among our traditional Inupiaq values are Respect for Others, Responsibility to Tribe, and Sharing. Organ donation is a way of doing that."

Alaska Native Maude Blair, Governing Board Member

Learn more about organ donation at lcnw.org

LifeCenter Northwest



Stunning New Video Shares Donation Story from Donor's Perspective

In 2022, LifeCenter Northwest created a stunning new video about the power of organ eye and tissue donation, told from a unique perspective—the voice of the donor.

"Rachel's Gift" features the true story of 23-year-old Rachel Givens, who was struck by a car as she crossed a street to meet a group of friends. Rachel died two days later, but thanks to her decision to be an organ donor, she saved five lives and provided sight to another person.

The team at LifeCenter worked closely with Rachel's mother, Laura, to write the script and ensure that it captured Rachel's spirit and accurately portrayed her community, a Native community. The recipient of Rachel's lungs, Linda, participated in the video, as did Rachel's family. Laura Givens is an advocate for donation and recently joined the LifeCenter Northwest Advisory Board.

See the video with this QR code:



From Alaska to Pasadena: Celebrating the Life of Kaylea Curry

Kaylea Curry of Fairbanks, Alaska, was only 10 when she passed away. Amid their grief and loss, Kaylea's parents, Joe and Christy, made the decision to donate Kaylea's organs to help other families.



Kaylea saved three lives and restored the sight of two children through donation.

LifeCenter Northwest chose Kaylea as our Rose Parade honoree and accompanied her parents along the way. In preparation,

a celebration of Kaylea's legacy was held for family and friends in the village of Salcha, Alaska, in November. There, her family completed Kaylea's floral portrait for the Rose Parade float.

A month later, LifeCenter journeyed with Christy and Joe to Pasadena,

Calif.—3,000 miles from their home—for events leading to the Rose Parade. They met other donor families and helped decorate the Donate Life Float that displayed Kaylea's portrait.

“Ultimately, the biggest takeaway from the trip will be the connections we made with some passionate and caring people,” Kaylea’s dad, Joe, said. “Thank you for caring about our family.”

LifeCenter Northwest Sponsors 2022 Alaska Federation of Natives Convention

LifeCenter Northwest proudly sponsored the 2022 Alaska Federation of Natives (AFN) Convention. AFN is the largest statewide Native organization in Alaska, representing more than 140,000 Native peoples—about one out of every five Alaskans. AFN is dedicated to addressing critical issues of public policy and government.

The annual AFN Convention is the largest representative annual gathering in the U.S. of Native peoples, convening thousands of official delegates and participants from membership organizations across the state.



Ruby Mwamba

LIVER RECIPIENT
Spokane, Wash.



Shortly after her birth, Ruby Mwamba's parents, Gabriel and Melissa, found out that her liver was failing. A transplant was the only cure, but the Mwamba family had to wait for almost a year before they got the call.

Ruby's successful liver transplant

surgery took place in April of 2022 at Seattle Children's Hospital, and she has since recovered and returned home to Spokane.

“It's a miracle and it's a gift—the ultimate gift,” Gabriel said. “If you're on the fence about registering as a donor, just know you are giving someone a second chance at life.”

Eric Ellis

ORGAN DONOR
Post Falls, Idaho

Eric Ellis was known for his generous nature and lived happily for many years with Megan, his wife, and his three children.

Sadly, at the age of 45, Eric was involved in a major car accident and was pronounced brain dead shortly thereafter.

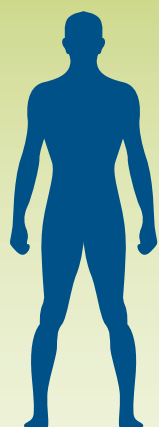
Eric ultimately donated six organs: his heart, lungs, kidneys and liver. Megan is proud of her



husband's life-saving legacy, and she also wants her husband to be remembered for the way he lived.

“He put other people first,” she said. “I'm hoping people can learn from that.”

2022 Organ and Tissue Donation



310

Total Organ Donors in 2022

90

Donation after
Circulatory Death*

220

Donation after
Brain Death*

*There are two ways people die: when their heart stops (circulatory death) and when their brain dies (brain death). Both brain death and circulatory death are formal, legal definitions of death declared by hospital medical professionals and must be declared before donation is possible.

866

Lives Saved

The number of organs
transplanted, adjusted
for patients who received
more than one organ.

51% Organ Donation Rate

The percentage of potential donors who become donors

58% Organ Authorization Rate

The percentage of families or patients who authorize donation

921
Organs
Transplanted

113
Hearts

100
Lungs

204
Livers

485
Kidneys

18
Pancreata

1
Intestine



392 Total
Tissue
Donors

49,000

Estimated Processed Tissue Grafts



27%
Tissue Donation Rate



63%
Tissue Authorization Rate

2022 Organ Transplant Partners

Providence Sacred Heart Medical Center
Seattle Children's Hospital
Swedish Medical Center
UW Medicine
Virginia Mason Medical Center

2022 Tissue Partners

Alamo Biologics
Artivion
Axogen
Community Tissue Services
MTF Biologics

2022 Financial Report

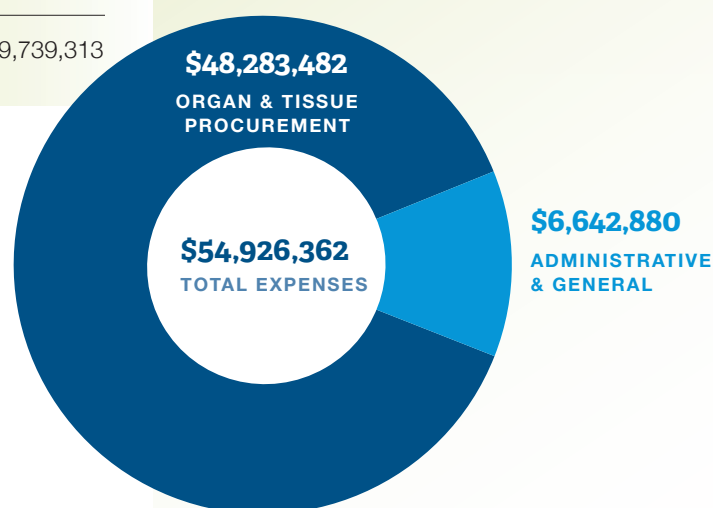
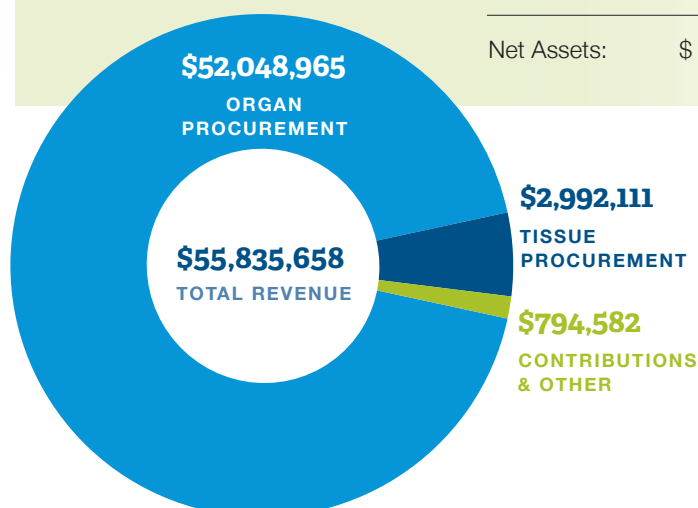
Financial Position

DECEMBER 31, 2022

Assets: \$ 40,023,013

Liabilities: \$ 10,283,700

Net Assets: \$ 29,739,313



2022 UPDATE:

End The Wait Campaign

People on the transplant waiting list can't wait, and that's why LifeCenter Northwest is proud to continue our **End The Wait Campaign** with donor hospitals across our service area—maximizing the number of life-saving organs available for transplant.



End The Wait's goal is to achieve a 75% or greater donation rate. The three objectives for meeting this goal are connecting with families, honoring donor decisions and eliminating early extubations.

In 2022, we expanded End The Wait to 38 more hospitals—we now have 63 participating hospitals across our service area and 63 "Site Champions." Throughout the year, we hosted nine End The Wait meetings,

which were attended by 283 key hospital contacts. Crucially, at least one key contact from all 63 hospitals attended at least one End The Wait meeting in 2022.

We anticipate this effort can save hundreds of additional lives every year. These are the lives of our neighbors, friends and family members—and the need is urgent.

AFTERCARE TEAM

We support grieving families for as long as they need us

LifeCenter Northwest has a Donor Family Aftercare team that consists of highly trained, professional staff specializing in traumatic grief support. But more than that, they're kind, compassionate individuals who understand the power of connection for people who are hurting. Each year, this team serves hundreds of families, counseling and consoling them through their loss and celebrating their loved ones through storytelling and remembrance events.

One such donor family member is Janet Anderson, whose son, Gregg Sutton, died at the age of 35 in an accident. Gregg saved four lives and healed many more as an organ and tissue donor.

"I could not imagine having to walk this journey without the Aftercare team," said Janet. "They share empathy whether communicating with me one on one, or in our monthly group support calls."



2022 DONOR HIGHLIGHT:

Fritz Weresch

Organ Donor, Yakima, Wash.

Fritz Weresch was known for his free spirit, his sense of adventure, his music, his long and often colorful hair, his art and his unique fashion sense.

One day in December 2022, at the age of 18, Fritz was found unconscious. Shortly thereafter, he was declared brain dead at MultiCare Yakima Memorial Hospital.

Knowing that her son had decided to be an organ donor made his mother, Eileen, feel Fritz's love even more.

"This is Fritz's gift, freely given ... he understood about organ donation, and wanted to do it," she said.

Fritz's parents organized an honor walk, and several hundred people showed up to line the hallways as he passed by. Ultimately, both of Fritz's lungs and his heart were transplanted, saving two lives.



Our Life-Saving Partnership With Alaska Air Cargo

Alaska Air Cargo employees don't typically see themselves as part of a medical emergency response team—but when a human organ must be flown to a transplant center, they are. Over the past five years, more than 14,000 organs and tissue samples have traveled via Alaska Air Cargo on their way to recipients.

In partnership with Alaska Air Cargo, we are proud to share a new video (QR code below) that takes you behind the scenes of this life-saving journey. This video features an interview with LifeCenter Northwest Director of Organ Utilization Candy Wells and tells the story of Washington organ donor (and former Alaska Air Cargo employee) Joel Eggert and Jennie Lawrence, the Alaska woman who now carries Joel's heart.



2022 Hospital Awards

Every year, LifeCenter Northwest celebrates our hospital and community partners by recognizing outstanding efforts that contributed to successful donation programs in the previous calendar year.

The Outstanding Hospital Achievement Award is presented to one hospital that has demonstrated impressive outcomes, strong and effective processes and unwavering dedication to honoring donor decisions, supporting donor families and improving the lives of transplant recipients.



Benefis Health System, Great Falls, Mont.

In late 2021, Benefis Health System created a timeout process to reduce early extubations and missed referrals, and this process has been a resounding success—there have been no early extubations since the process was put in place, and the hospital has a 100% timely referral rate for organ donation as well.

In order to support donor families and strengthen their donation culture, Benefis has implemented flag-raising ceremonies and honor walks for all donors. Even in cases where the family was not present with the donor, Benefis has still moved forward with honor walks to pay tribute to the gift of life.

Benefis does not shy away from challenging donation cases—they are always working creatively to achieve positive donation outcomes. We are impressed with the dedication and tenacity of the entire Benefis staff, and we are honored to recognize them with our 2022 Outstanding Hospital Achievement Award.

Donation Champion Award

Michelle Dedeo

SWEDISH HEALTH SERVICES, SEATTLE, WASH.

The Donation Champion Award recognizes one individual in our region who is tirelessly devoted to creating and maintaining a strong donation program at their hospital through the End The Wait Campaign.

Over the last two years, Michelle Dedeo has made it her personal mission to bring positive donation culture and process changes to all hospitals in the Swedish Health Services system, mutually benefitting patients, families, healthcare teams and recipients in need.

Michelle is the consummate Site Champion. She attends all End The Wait Campaign meetings, sits on the End The Wait Advisory Group, has rewritten and strengthened Swedish's donation policy and rounds at each Swedish campus to provide education while supporting donation cases across the entire Swedish Health Services system.

Michelle has collaborated with nursing leaders across the system to make amazing progress on eliminating early extubations and honoring donor decisions, and her passion for saving lives through donation is commendable.



LifeSaver of The Year Award

Janine Siegel

MULTICARE HEALTH SYSTEM, TACOMA, WASH.



The LifeSaver of the Year Award honors and recognizes one individual who best exemplifies the spirit of going above and beyond to save lives—honoring our shared values to improve donation culture and outcomes.

Throughout 2022, Janine Siegel, Bioethicist at MultiCare Health System, was instrumental in accomplishing a tall task—combining two discrete donation policies into a single, streamlined and comprehensive policy, working

collaboratively with LifeCenter Northwest.

MultiCare's donation policy now has language that clearly reflects the system's values of honoring donor decisions and ensuring the donation opportunity is preserved every time. Janine is also adept at counseling hospital healthcare teams during difficult donation scenarios and has built a strong collaborative bond between multiple MultiCare hospitals and LifeCenter. She has been proactive in following case activity in real-time and has made herself available—even while on vacation—to assist with complex donation cases.

Whether she's working with ethics committees, risk managers, critical care staff or spiritual care teams, Janine is a resolute champion for preserving every opportunity to save lives through donation.

LifeSaver Unit of The Year Award

Trauma ICU at Harborview Medical Center

SEATTLE, WASH.

The LifeSaver Unit of the Year Award is presented to one hospital unit that demonstrated a commitment to improving donation outcomes and culture on their unit and in their hospital through their actions, time and energy.

As our region's trauma center, Harborview Medical Center experiences a tremendous amount of donation activity—with

110 organ donors in the last two years alone. Much of that activity is concentrated in the Trauma ICU (TICU), where the team has worked diligently throughout 2022 to ensure they eliminate early extubations and honor donor decisions.

During the rounding process, TICU staff members now go through every patient on their list daily with the LifeCenter team to make sure no donation opportunities are missed. TICU leadership also proactively reserved time for a LifeCenter staff member to speak about donation at all 10 yearly staff meetings in 2022.

Overall, LifeCenter staff note that they are deeply impressed with the amount of process improvement—and the positive uptick in donation culture—that's taken place in such a short amount of time. Harborview's TICU (and the hospital at large) is truly passionate about saving as many lives as possible.



Excellence in Community Partnership Award

Samaritan Healthcare & Confluence Health Central Washington Hospital

MOSES LAKE, WASH.

WENATCHEE, WASH.



The Excellence in Community Partnership Award is presented to organizations in our service area that have demonstrated unwavering dedication to collaborating with LifeCenter Northwest to improve the lives of those in our community.

Samaritan Healthcare is a community public district hospital familiar with making timely referral calls. However, it's uncommon for their team to see donation activity. In late 2022, their staff quickly recognized the clinical triggers for donation when treating a patient and made a timely referral call. The Samaritan team also realized they needed to transfer this patient to another facility in order for donation to be possible, but they received many denials for transport from hospitals throughout Washington.

Samaritan's staff maintained support of this patient for two days while tirelessly searching for a hospital willing to accept the patient.

This is where Confluence Health Central Washington Hospital comes in. Despite being a smaller hospital themselves, the Confluence team advocated to accept this patient and partner with Samaritan. After traveling the 60+ miles from Moses Lake to Wenatchee, this patient was ultimately declared brain dead and went on to be an organ donor at Confluence—saving four lives.

During this case, both hospitals were extremely collaborative and selfless, going the extra mile to be exemplary community partners and jointly make the gift of life possible.

Donation Innovation Award

MultiCare Tacoma General Hospital

TACOMA, WASH.

The Donation Innovation Award is presented to one hospital that has demonstrated a commitment to careful evaluation of their organ donation processes and has taken specific steps to improve outcomes through innovative quality improvement initiatives.



MultiCare Tacoma General Hospital improved donation processes on many fronts:

- The Cardiovascular ICU's shared leadership voted to make donation compliance a core competency for their unit and significantly improved timely referrals.
- Critical care units added referral language to their rounding sheets to improve awareness of clinical triggers and as a result, increased timely referrals.
- The Respiratory Therapy (RT) team engaged with LifeCenter to offer new donation education for staff and provided detailed follow-ups on donation cases. Demonstrating our collaboration, LifeCenter presented at a system-wide RT conference to discuss how RTs can support donation and effectively manage donors.

All these innovative efforts resulted in significant improvements. With one of the highest donation referral volumes in the region, Tacoma General physicians, nurses and RTs achieved an excellent 70% donation rate. They also reduced their process error rate from 14% in 2021 to 10% in 2022. Lastly, timely referrals increased by more than 10%.

2022 Hospital Achievement Awards

Organ Donation Process Excellence Award

Earned by hospitals with a process error rate of 5% or less.

Alaska Native Medical Center
Benefis Health System
Billings Clinic
Bitterroot Health
Bozeman Health
Confluence Health Central Washington Hospital
Fairbanks Memorial Hospital
Harborview Medical Center
Kadlec Regional Medical Center
MultiCare Auburn Medical Center
MultiCare Deaconess Hospital
MultiCare Good Samaritan Hospital
Overlake Medical Center & Clinics
PeaceHealth St. Joseph Medical Center
Providence Holy Family Hospital
Providence Sacred Heart Medical Center & Children's Hospital
St. James Healthcare
St. Vincent Healthcare
Swedish Medical Center, Cherry Hill
Swedish Medical Center, Edmonds
Swedish Medical Center, First Hill
Swedish Medical Center, Issaquah
UW Medical Center – Northwest
Valley Medical Center
Virginia Mason Medical Center, Seattle
St. Anne Hospital, Burien

Tissue Donation Referral Achievement Award

Earned by hospitals with a timely tissue referral rate of 95% or greater.

Benefis Health System
Billings Clinic
Kootenai Health
MultiCare Capital Medical Center
MultiCare Mary Bridge Children's Hospital
Providence Sacred Heart Medical Center & Children's Hospital
Providence St. Patrick Hospital
St. James Healthcare
St. Peter's Health
Swedish Medical Center, First Hill
UW Medical Center – Northwest
St. Anthony Hospital, Gig Harbor

End The Wait Organ Donation Rate Award

Gold: Earned by hospitals with a donation rate of 75% or greater.

Central Peninsula Hospital
Swedish Medical Center, Cherry Hill
Swedish Medical Center, Edmonds
Swedish Medical Center, First Hill
St. Vincent Healthcare
Virginia Mason Medical Center, Seattle

Silver: Earned by hospitals with a donation rate between 65% and 74%.

MultiCare Deaconess Hospital
MultiCare Tacoma General Hospital
MultiCare Yakima Memorial Hospital
Providence Regional
Medical Center Everett
Providence St. Peter Hospital
Skagit Valley Hospital
St. Peter's Health
Trios Health Southridge Hospital
UW Medical Center – Northwest

Tissue Donation Achievement Award

Earned by hospitals with a tissue donation rate of 55% or greater.

Swedish Medical Center, Edmonds
UW Medical Center – Northwest

Collaborative Family Support Award

Earned by hospitals with a collaborative request rate of 90% or greater.

Alaska Native Medical Center
Alaska Regional Hospital
Astria Toppenish Hospital
Bartlett Regional Hospital
Benefis Health System
Billings Clinic
Bozeman Health
Central Peninsula Hospital
Community Medical Center
Confluence Health
Central Washington Hospital
EvergreenHealth Medical Center
Harbor Regional Health
Harborview Medical Center
Kadlec Regional Medical Center
Kootenai Health
Mason General Hospital
& Family of Clinics

MultiCare Auburn Medical Center
MultiCare Good Samaritan Hospital
MultiCare Mary Bridge
Children's Hospital
MultiCare Valley Hospital
Providence Centralia Hospital
Providence Regional
Medical Center Everett
Providence Holy Family Hospital
Providence Sacred Heart Medical Center
& Children's Hospital
Providence St. Patrick Hospital
Providence St. Peter Hospital
Skagit Valley Hospital
St. James Healthcare
St. Joseph Regional Medical Center
St. Peter's Health
Swedish Medical Center, Edmonds
Swedish Medical Center, First Hill
Swedish Medical Center, Issaquah
Valley Medical Center
Virginia Mason Medical Center, Seattle
St. Anne Hospital, Burien
St. Clare Hospital, Lakewood
St. Joseph Medical Center, Tacoma
St. Michael Medical Center, Silverdale

Honoring Donor Decisions Award

Earned by hospitals honoring all donor decisions for patients appearing or declared brain dead.

Alaska Native Medical Center
Alaska Regional Hospital
Bartlett Regional Hospital
Benefis Health System
Central Peninsula Hospital
Community Medical Center
Confluence Health
Central Washington Hospital
EvergreenHealth Medical Center
Harborview Medical Center
Kadlec Regional Medical Center
Kootenai Health
Logan Health
Mat-Su Regional Medical Center
MultiCare Auburn Medical Center
MultiCare Good Samaritan Hospital
MultiCare Tacoma General Hospital
Overlake Medical Center & Clinics
PeaceHealth St. Joseph Medical Center
Providence Alaska Medical Center
Providence Centralia Hospital
Providence Regional
Medical Center Everett
Providence St. Patrick Hospital
Providence St. Peter Hospital
Skagit Valley Hospital

St. James Healthcare
St. Joseph Regional Medical Center
St. Vincent Healthcare
Swedish Medical Center, Cherry Hill
Swedish Medical Center, Edmonds
Swedish Medical Center, First Hill
Swedish Medical Center, Issaquah
Trios Health Southridge Hospital
UW Medical Center – Montlake
UW Medical Center – Northwest
Valley Medical Center
Virginia Mason Medical Center, Seattle
St. Anne Hospital, Burien
St. Anthony Hospital, Gig Harbor
St. Clare Hospital, Lakewood
St. Joseph Medical Center, Tacoma
St. Michael Medical Center, Silverdale

Excellence in Improvement Award

Organ: Discretionary selection from a list of the top five hospitals with the highest cumulative gains in donation rate and collaborative request rate—as well as the biggest decrease in process error rate—in the previous year.

2022 Winner:
Swedish Medical Center, Edmonds

Tissue: Discretionary selection from a list of the top five hospitals that had the highest cumulative gains in timely tissue referral rate and donation rate.

2022 Winner:
UW Medical Center – Northwest

End The Wait Award

Earned by hospitals who meet or exceed all End The Wait objectives: a donation rate of 75% or greater, a process error rate of 5% or less, and honoring all donor decisions for patients appearing or declared brain dead.

St. Vincent Healthcare
Swedish Medical Center, Cherry Hill
Swedish Medical Center, Edmonds
Swedish Medical Center, First Hill
Virginia Mason Medical Center, Seattle

2022 Board of Directors

Governing Board Members

Joyce F. Jackson CHAIR

President and Chief Executive Officer Emeritus,
Northwest Kidney Centers, Seattle, Wash.

Sarah Tallon VICE CHAIR/TREASURER

Vice President, Operational Finance – King Region,
Virginia Mason Franciscan Health, Seattle, Wash.

Maude Blair SECRETARY

General Counsel, Business and Intergovernmental Affairs,
Southcentral Foundation, Anchorage, Alaska

Joshua Ahsoak MEMBER AT LARGE

Staff Attorney – Tribal ICWA Representation Program,
Alaska Native Justice Center, Anchorage, Alaska

Gerard Fischer, LFACHE MEMBER AT LARGE

Health Care Executive – Retired, Spokane, Wash.

John Harper MEMBER AT LARGE

Chief of Staff, Privacy and Regulatory Affairs,
Microsoft, Redmond, Wash.

Craig Hendrickson MEMBER AT LARGE

Executive and Organization Development Coach,
Healthcare Leader – Retired, Burien, Wash.

Maija Katak Lukin MEMBER AT LARGE

Alaska Native and Tribal Affairs Program Manager,
National Park Service, Alaska Region, Wasilla, Alaska

Ruth A. McDonald, MD MEMBER AT LARGE

Vice President of Medical Affairs, Seattle Children's Hospital
Professor, Department of Pediatrics,
UW School of Medicine, Seattle, Wash.

Pam Palagi MEMBER AT LARGE

Vice President of Finance, SCL Health Montana Region,
Butte, Mont.

Ken Price MEMBER AT LARGE

Transplant Recipient, North American Sales,
Boeing Commercial Airplanes – Retired, Seattle, Wash.

LaMont Williams MEMBER AT LARGE

Transplant Recipient, Senior Pastor,
Restoration Life Church, Seattle, Wash.

Santokh Gill NONVOTING MEMBER

President & CEO, LifeCenter Northwest, Bellevue, Wash.

Advisory Board Members

Monty Montoya CHAIR

CorneaGen, Seattle, Wash.

**Debbie Page VICE CHAIR/
SECRETARY**

Recipient Family Member,
Seattle, Wash.

**Idoia Gimferrer, MD,
PhD, D(ABHI)**

Bloodworks Northwest,
Seattle, Wash.

Jennifer Graves, RN, MS

Kaiser Permanente, Seattle, Wash.

Patrick Healey, MD

Seattle Children's Hospital,
Seattle, Wash.

Bobbie Rhodes-Clark

Vitalant, Reg HQ, Spokane, Wash.

Christian Kuhr, MD

Virginia Mason Medical Center,
Bellevue, Wash.

Abhijit Lele, MBBS, MD, MS

Harborview Medical Center,
Seattle, Wash.

Okechukwu Ojogho, MD

Providence Sacred Heart Medical Center,
Spokane, Wash.

Vicky Phillips, RN, MSN

Providence Alaska Medical Center,
Anchorage, Alaska

Jorge Reyes, MD

University of Washington Medical Center,
Seattle, Wash.

Chandrasekar Santhanakrishnan, MD

Swedish Medical Center, Seattle, Wash.

Todd Seiger

Swedish Transplant, Seattle, Wash.

Michael Souter, MD

Harborview Medical Center, Seattle, Wash.

Timothy Stevens

Guidry & East, LLC, Ridgefield, Wash.

Deborah Swets

Recipient Family Member, Seattle, Wash.

Deputy Dominique "Dom" Calata

ORGAN AND TISSUE DONOR
Pierce County, Wash.



Dom dedicated his life to public service. Prior to pursuing his childhood dream of becoming a police officer, he served in the U.S. Army and National Guard. He was a devoted husband and father and proud to protect the same community where he grew up, and where he also planned to raise his family.

Tragically, Dom lost his life protecting others. As someone truly called to service, Dom was a registered organ donor. His legacy lives on in the lives he saved through the gift of organ and tissue donation.